

## DANGOTE CEMENT PLC

### **INTERIM FINANCIAL STATEMENTS**

FOR THE THREE MONTHS AND SIX MONTHS ENDED 30TH JUNE 2020

### Dangote Cement PIc For the three months and six months ended 30th June 2020

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#### CERTIFICATION PURSUANT TO SECTION 60 OF INVESTMENTS AND SECURITIES ACT (ISA) 2007

We have reviewed the abridged separate and consolidated financial statements of Dangote Cement Plc and its subsidiaries (The Group) for the period ended 30th June, 2020.

Based on our knowledge, these abridged consolidated and separate financial statements do not:

- contain any untrue statement of a material fact or;
- omit to state a material fact, which would make the statement misleading in light of the circumstances under which such statements were made;

The financial statements and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the Group as of, and for the periods presented in the abridged consolidated and separate financial statements;

The Directors are responsible for establishing and maintaining internal controls,

We have:

- designed such internal controls to ensure that material information relating to the Group is made known to us by
  others within the Group, particularly during the period in which this report is being prepared;
- continuously evaluated the effectiveness of the Group and Company's internal controls and reported to the Board's Audit and Risk Management Committee on a quarterly basis;
- disclosed to the Audit Committee, any fraud whether or not material, that involved management or other employees who have significant role in the company's internal controls.

Aliko Dangote, GCON

Chairman, Board of Directors FRC/2013/IODN/00000001766

Michel Pucherces Group Chief Executive Officer/GMD FRC/2017/IODN/00000015919

Guillaume Moyen Acting Group Chief Finance Officer FRC/2019/001/00000020239



P.O. Box 965 Marina Lagos Nigeria Deloitte & Touche Civic Towers Plot GA 1, Ozumba Mbadiwe Avenue Victoria Island Lagos Nigeria Tel: +234 (1) 904 1700

www.deloitte.com.ng

INDEPENDENT AUDITOR'S REVIEW REPORT ON INTERIM CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

#### TO THE MEMBERS OF DANGOTE CEMENT PLC.

We have reviewed the interim consolidated and separate financial statements of **Dangote Cement Plc and its subsidiaries (together "the Group")**, contained in the accompanying report, which comprise the condensed consolidated and separate statement of financial position as at 30 June 2020 and the condensed consolidated and separate statements of profit or loss, comprehensive income, changes in equity and cash flows for the three and six months then ended, and selected explanatory notes.

#### Directors' Responsibility for the interim consolidated and separate Financial Statements

The Directors are responsible for the preparation and fair presentation of these interim consolidated and separate financial statements in accordance with the requirements of the International Financial Reporting Standards (IFRS), the requirements of the Companies and Allied Matters Act CAP C20 LFN 2004, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

The Listings Requirements require consolidated and separate financial statements contained in a preliminary report to be prepared in accordance with the framework concepts and the measurement and recognition requirements of the International Financial Reporting Standards (IFRS), and also, as a minimum, contain the information required by International Accounting Standard (IAS) 34, Interim Financial Reporting.

#### Auditor's Responsibility

Our responsibility is to express a conclusion on these interim consolidated and separate financial statements. We conducted our review in accordance with International Standard on Review Engagements (ISRE) 2410, which applies to a review of historical information performed by the independent auditor of the entity. ISRE 2410 requires us to conclude whether anything has come to our attention that causes us to believe that the interim consolidated and separate financial statements are not prepared in all material respects in accordance with the applicable financial reporting framework. This standard also requires us to comply with relevant ethical requirements.

A review of financial statements in accordance with ISRE 2410 is a limited assurance engagement. We perform procedures, primarily consisting of making inquiries of management and others within the Group, as appropriate, and applying analytical procedures, and evaluate the evidence obtained.

The procedures performed in a review are substantially less than and differ in nature from those performed in an audit conducted in accordance with International Standards on Auditing. Accordingly, we do not express an audit opinion on these interim consolidated and separate financial statements.

#### Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the interim consolidated and separate financial statements of Dangote Cement Plc and its subsidiaries for the period ended 30 June 2020 are not prepared, in all material respects, in accordance with the requirements of the International Financial Reporting Standards (IFRS), the requirements of the Companies and Allied Matters Act CAP C20 LFN 2004 and also, as a minimum, contain the information required by International Accounting Standard (IAS) 34, Interim Financial Reporting.

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Abraham Udenani, FCA – FRC/2013/ICAN/0000000853 For: Deloitte & Touche Chartered Accountants Lagos, Nigeria 24 July, 2020



List of partners and partner equivalents available on the website Associate of Deloitte Africa, a Member of Deloitte Touche Tohmatsu Limited

Dangote Cement Plc Condensed consolidated and separate statement of profit or loss For the three months and six months ended 30th June 2020

	Notes	3 months ended 30/06/2020	6 months ended 30/06/2020	Group 3 months ended 30/06/2019	6 months ended 30/06/2019	Year ended 31/12/2019	3 months ended 30/06/2020	6 months ended 30/06/2020	Company 3 months ended 30/06/2019	6 months ended 30/06/2019	Year ended 31/12/2019
		<b>₩</b> 'million	<b>₩</b> million	<b>₩</b> 'million	<b>⊭'</b> million	<b>₩'</b> million	<b>₩</b> 'million	<b>₩</b> 'million	<b>₩'</b> million	<b>₩</b> 'million	<b>₩'</b> million
Revenue Production cost of sales	3 5	227,670 (98,095)	476,852 (202,420)	227,573 (93,694)	467,730 (193,172)	891,671 (379,989)	153,041 (45,807)	332,377 (101,052)	158,402 (43,948)	328,287 (93,629)	610,247 (181,009)
Gross profit		129,575	274,432	133,879	274,558	511,682	107,234	231,325	114,454	234,658	429,238
Administrative expenses	6	(13,214)	(26,051)	(11,754)	(24,978)	(54,124)	(7,740)	(14,790)	(5,547)	(12,618)	(27,400)
Selling and distribution expenses	7	(36,279)	(77,642)	(40,702)	(80,312)	(160,645)	(27,366)	(59,145)	(28,495)	(54,340)	(109,186)
Other income	8	1,618	2,740	691	1,228	2,980	1,365	2,365	182	509	1,247
Profit from operating activities		81,700	173,479	82,114	170,496	299,893	73,493	159,755	80,594	168,209	293,899
Finance income - Interest Finance income - Others Finance costs Share of profit from associates	9 9 9	3,686 1,250 (11,842) -	5,226 5,000 (20,854) -	2,325 - (7,911) -	4,611 - (19,619) -	7,610 - (57,673) 649	11,364 372 (8,379) -	20,532 42,426 (13,689) -	9,839 1,190 (2,654) -	19,135 3,615 (6,313) -	36,713 10,845 (26,037) -
Profit before tax		74,794	162,851	76,528	155,488	250,479	76,850	209,024	88,969	184,646	315,420
Income tax expense	11.1	(9,243)	(36,708)	(17,542)	(36,248)	(49,958)	(6,864)	(34,277)	(16,904)	(35,083)	(54,071)
Profit for the period		65,551	126,143	58,986	119,240	200,521	69,986	174,747	72,065	149,563	261,349
Profit for the period attributable to: Owners of the Company Non-controlling interests		65,536 15	126,900 (757)	59,186 (200)	119,500 (260)	200,935 (414)	69,986 -	174,747 -	72,065 -	149,563 -	261,349 -
		65,551	126,143	58,986	119,240	200,521	69,986	174,747	72,065	149,563	261,349
Earnings per share, basic and diluted (Naira)	10	3.85	7.45	3.47	7.01	11.79	4.11	10.25	4.23	8.78	15.34

Dangote Cement Plc Condensed consolidated and separate statement of Comprehensive Income For the three months and six months ended 30th June 2020

		Group					Company			
	3 months ended 30/06/2020	6 months ended 30/06/2020	3 months ended 30/06/2019	6 months ended 30/06/2019	Year ended 31/12/2019	3 months ended 30/06/2020	6 months ended 30/06/2020	3 months ended 30/06/2019	6 months ended 30/06/2019	Year ended 31/12/2019
	<b>₩</b> 'million	<b>₩'</b> million	<b>Ħ'</b> million	<b>Ħ'</b> million	<b>料'</b> million	<b>₩</b> 'million	<b>₩</b> 'million	<b>¤'</b> million	<b>料'</b> million	<b>₩</b> 'million
Profit for the period	65,551	126,143	58,986	119,240	200,521	69,986	174,747	72,065	149,563	261,349
Other comprehensive income, net of income tax:										
Items that may be reclassified subsequently to profit or loss:										
Exchange differences on translating net investments in foreign operations (tax nil)	(2,031)	(12,065)	(1,806)	(1,964)	(16,412)	-	-	-	-	-
Other comprehensive (loss)/income for the period, net of income tax	(2,031)	(12,065)	(1,806)	(1,964)	(16,412)	-	-	-	-	-
Total comprehensive income for the period	63,520	114,078	57,180	117,276	184,109	69,986	174,747	72,065	149,563	261,349
Total comprehensive income for the period attributable to:										
Owners of the Company	63,249	115,527	57,075	117,261	184,304	69,986	174,747	72,065	149,563	261,349
Non-controlling interests	271	(1,449)	105	15	(195)	-	-	-	-	-
	63,520	114,078	57,180	117,276	184,109	69,986	174,747	72,065	149,563	261,349

#### Dangote Cement PIc Condensed consolidated and separate statement of financial position As at 30th June 2020

		Gro	oup	Company			
	Notes	30/06/2020	31/12/2019	30/06/2020	31/12/2019		
		<b>₩</b> 'million	<b>₩</b> 'million	<b>₩</b> 'million	<b>料'</b> million		
ASSETS Non-current assets							
Property, plant and equipment	12	1,251,857	1,206,749	566,765	545,834		
Intangible assets	13	4,548	3,663	77	69		
Right of use asset	14	11,848	11,956	871	994		
Investments in subsidiaries	15.2	-	-	162,096	162,071		
Investments in associate	15.3 16	4,961 46,399	4,961 51,233	1,582 4,501	1,582 5,690		
Prepayments for property, plant and equipment Deferred tax assets	11.4	39,369	44,768	14,356	14,356		
Finance lease receivables	17	10,716	11,285	10,716	11,285		
Other receivables	18	-		740,639	663,113		
Total non-current assets		1,369,698	1,334,615	1,501,603	1,404,994		
Current assets							
Inventories	19	112,383	114,806	63,827	67,736		
Trade and other receivables	20	42,074	30,001	21,568	11,608		
Prepayments and other current assets Finance lease receivables	21 17	163,914 5,003	127,042 4,266	314,131 5,003	272,881 4,266		
Current income tax receivables	11.2	8,807	6,718	7,598	6,712		
Cash and bank balances	22	103,319	123,903	34,442	55,787		
Total current assets		435,500	406,736	446,569	418,990		
TOTAL ASSETS		1,805,198	1,741,351	1,948,172	1,823,984		
LIABILITIES							
Current liabilities							
Trade and other payables	23	304,923	284,739	152,352	129,847		
Lease liability	28	1,158	1,409	-	-		
Current income tax payable	11.3	77,373	49,932	76,592	49,127		
Financial liabilities	24	328,456	260,631	264,222	200,866		
Other current liabilities	26	84,669	34,083	73,097	30,735		
Total current liabilities		796,579	630,794	566,263	410,575		
Non current liabilities							
Deferred tax liabilities	11.5	99,528	93,841	95,107	89,473		
Financial liabilities	24	156,960	107,279	99,959	39,700		
Lease liability	28	7,596	7,447	-	-		
Deferred revenue	25	333	369	9	37		
Long term provisions and other charges	27	4,835	3,684	2,486	1,950		
Total non-current liabilities		269,252	212,620	197,561	131,160		
Total liabilities		1,065,831	843,414	763,824	541,735		
Net assets		739,367	897,937	1,184,348	1,282,249		
EQUITY		0.500	0.500	0.500	0.500		
Share capital	29	8,520	8,520	8,520	8,520		
Share premium	29	42,430	42,430	42,430	42,430		
		2,877	2,877	2,828	2,828		
Currency translation reserve		44,601	55,974 776,839	-	-		
Retained earnings Equity attributable to owners of the company		631,091 <b>729,519</b>	886,640	1,130,570 <b>1,184,348</b>	1,228,471 <b>1,282,249</b>		
Non-controlling interest		9,848	11,297				
Total equity		739,367	897,937	1,184,348	1,282,249		
TOTAL EQUITY AND LIABILITIES		1,805,198	1,741,351	1,948,172	1,823,984		
These financial statements were approved and auth					· · · ·		

These financial statements were approved and authorised for issue by the Board of Directors on 23rd July 2020 and were signed on its behalf by:

Yan n Aliko Dangote, GCON

Chairman, Board of Directors FRC/2013/IODN/00000001766

Michel Puchercos Group Chief Executive Officer/GMD FRC/2017/IODN/00000015919

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Guillaume Moyen Acting Group Chief Finance Officer FRC/2019/001/00000020239

### Condensed consolidated statement of changes in equity For the six months ended 30th June 2020

				Gro	oup			
	Share capital ₦'million	Share premium ₦'million	Retained earnings ₦'million	Currency translation reserve ₦'million	Capital contribution <b>₩'</b> million	Attributable to the owners of the parent ¥'million	Non - controlling interests ₦'million	Total equity ₦'million
Balance at 1st January 2019	8,520	42,430	848,695	72,605	2,877	975,127	11,486	986,613
Profit for the period Other comprehensive income/(loss) for the period, net of	-	-	119,500	-	-	119,500	(260)	119,240
income tax (tax nil)	-	-	-	(2,239)	-	(2,239)	275	(1,964)
Total comprehensive income for the period	-	-	119,500	(2,239)	-	117,261	15	117,276
Payment of dividends		-	(272,648)	-	-	(272,648)	-	(272,648)
Balance at 30th June 2019	8,520	42,430	695,547	70,366	2,877	819,740	11,501	831,241
Balance at 1st January 2020	8,520	42,430	776,839	55,974	2,877	886,640	11,297	897,937
Profit for the period	-	-	126,900	-	-	126,900	(757)	126,143
Other comprehensive income/(loss) for the period, net of income tax (tax nil)	-	-	-	(11,373)		(11,373)	(692)	(12,065)
Total comprehensive income for the period	-	-	126,900	(11,373)	-	115,527	(1,449)	114,078
Payment of dividends	-	-	(272,648)	-	-	(272,648)	-	(272,648)
Balance at 30th June 2020	8,520	42,430	631,091	44,601	2,877	729,519	9,848	739,367

Condensed separate statement of changes in equity For the six months ended 30th June 2020

			Company		
	Share capital ╋'million	Share premium <b>辩'</b> million	Capital contribution <b>辩</b> 'million	Retained earnings <b>辩</b> 'million	Total equity Ħ'million
Balance at 1st January 2019	8,520	42,430	2,828	1,239,770	1,293,548
Profit for the period	-	-	-	149,563	149,563
Total comprehensive income for the period		-	-	149,563	149,563
Payment of dividends		-	<u> </u>	(272,648)	(272,648)
Balance at 30th June 2019	8,520	42,430	2,828	1,116,685	1,170,463
Balance at 1st January 2020	8,520	42,430	2,828	1,228,471	1,282,249
Profit for the period	-	-	-	174,747	174,747
Total comprehensive income for the period	-	-	-	174,747	174,747
Payment of dividends	-	-	-	(272,648)	(272,648)
Balance at 30th June 2020	8,520	42,430	2,828	1,130,570	1,184,348

### Condensed consolidated and separate statement of cash flows

For the six months ended 30th June 2020

			Group			Company	
		6 months	6 months	Year	6 months	6 months	Year
	Notes	ended	ended	ended	ended	ended	ended
		30/06/2020	30/06/2019	31/12/2019	30/06/2020	30/06/2019	31/12/2019
Cash flows from operating activities		<b>₩</b> 'million	<b>料'</b> million	<b>Ħ'</b> million	<b>₩'</b> million	<b>\"</b> million	<b>₩'</b> million
Profit before tax		162,851	155,488	250,479	209,024	184,646	315,420
Adjustments for:							
Adjustments for.	12, 13						
Depreciation and amortisation	& 14	44,592	47,448	95,463	27,031	26,077	53,454
Write off and impairment of property plant and							
	0	-	-	71	-	-	37
Interest expense Interest income	9 9	20,628	15,418	43,829	13,463	6,144	25,701
Net exchange (gain)/loss on borrowings and non-	-	(5,226)	(4,611)	(7,610)	(20,532)	(19,135)	(36,713)
operating assets		(6,113)	4,143	9,841	(43,078)	(3,506)	(12,178)
Share of income from associate		-	-	(649)	- 1	-	-
Amortisation of deferred revenue	25	(93)	(114)	(227)	(69)	(108)	(199)
Other provisions		1,151	444	931	536	289	640
Loss on disposal of property, plant and equipment		-	47	130	-	47	47
		217,790	218,263	392,258	186,375	194,454	346,209
Changes in working capital:		211,150	210,200	332,230	100,070	134,434	540,203
Change in inventories		2,423	(4,733)	(7,942)	3,909	(3,176)	(7,916)
Change in trade and other receivables		(12,073)	15,103	14,467	(9,960)	1,299	(562)
Change in trade and other payables		6,022	4,511	68,618	8,343	19,570	37,465
Change in prepayments and other current assets Change in other current liabilities		(7,319) 46,805	(30,882) 11,058	(27,159) (13,593)	(6,105) 38,659	(23,382) 6,329	(22,600) (19,272)
Change in other current habilities		253,648	213,320	426,649	221,221	195,094	333,324
			·				
Receipt from customers on truck finance leases		3,794	1,683	4,067	3,794	1,683	4,067
Income tax paid		(2,792)	(1,782)	(4,601)	(1,178)	(977)	(3,907)
Net cash generated from operating activities		254,650	213,221	426,115	223,837	195,800	333,484
Investing activities							
Interest received		4,146	4,034	6,460	2,499	2,197	2,812
Acquisition of intangible assets	13	(56)	(39)	(220)	(24)	-	(43)
Increase in net receivables from subsidiaries		-	-	-	(21,517)	(29,093)	(58,006)
Loan given to parent company		(30,000)	-	-	(30,000)	-	-
Acquisition of investment Acquisition of property, plant and equipment		- (65,147)	- (71,343)	- (177,042)	(25) (33,628)	- (47,603)	- (68,982)
Additions to property, plant and equipment	12	(83,162)	(66,712)	(174,952)	(47,998)	(46,605)	(63,050)
Change in non-current prepayment		4,834	9,325	10,593	1,189	-	(5,690)
Net suppliers' credit obtained/(repaid)		13,181	(13,956)	(12,683)	13,181	(998)	(242)
Net cash used in investing activities		(91,057)	(67,348)	(170,802)	(82,695)	(74,499)	(124,219)
Financing activities							
Interest paid		(26,141)	(20,962)	(34,842)	(19,929)	(12,087)	(17,460)
Lease payment		(920)	(550)	(967)	(256)	(149)	(149)
Dividend paid		(272,648)	(272,648)	(272,785)	(272,648)	(272,648)	(272,648)
Loans obtained		261,323 (181,585)	243,718 (188,506)	406,933	255,087 (170,592)	243,680 (174,404)	402,478
Loans repaid				(393,443)			(374,679)
Net cash used in financing activities		(219,971)	(238,948)	(295,104)	(208,338)	(215,608)	(262,458)
Decrease in cash and cash equivalent		(56,378)	(93,075)	(39,791)	(67,196)	(94,307)	(53,193)
Effects of exchange rate changes		(4,702) 112,091	(2,278) 159,026	(7,144) 159,026	-	- 109 090	-
Cash and cash equivalents at beginning of year				159,026	55,787	108,980	108,980
Cash and cash equivalents at end of the period	22	51,011	63,673	112,091	(11,409)	14,673	55,787

#### Notes to the condensed consolidated and separate financial statements For the three months and six months ended 30th June 2020

#### 1 General Information

Dangote Cement Plc ("the Company") was incorporated in Nigeria as a public limited liability company on 4th November, 1992 and commenced operations in January 2007 under the name Obajana Cement Plc. The name was changed on 14th July 2010 to Dangote Cement Plc.

Its parent company is Dangote Industries Limited ("DIL" or "the Parent Company"). Its ultimate controlling party is Alhaji Aliko Dangote.

The registered address of the Company is located at 1 Alfred Rewane Road, Ikoyi, Lagos, Nigeria.

The principal activity of the Company and subsidiaries (together referred to as "the Group") is to operate plants for the preparation, manufacture, and distribution of cement and related products. The Company's production activities are currently undertaken at Obajana town in Kogi State, Gboko in Benue State and Ibese in Ogun State; all in Nigeria. Information in respect of the subsidiaries locations is disclosed in note 15.

The condensed consolidated financial statements of the Group for the period ended 30th June 2020 Comprise the Company and its subsidiaries.

The separate financial statements of the Company for the period ended 30th June 2020 comprise the Company only.

#### 2 Significant accounting policies

The Group's financial statements for the year ended 31st December 2019 have been prepared in accordance with International Financial Reporting Standards as issued by the International Accounting Standards Board ("IASB"), and interpretations issued by the International Financial Reporting Interpretations Committee of the IASB (together "IFRS") and requirements of the Companies and Allied Matters Act (CAMA) of Nigeria and the Financial Reporting Council (FRC) Act of Nigeria.

Dangote Cement Plc. Group has consistenly applied the same accounting policies and methods of computation in its abridged condensed consolidated and separate financial statements as in its 2019 annual financial statements except for the application of new standards. None of the new standards, interpretations and amendments, effective for the first time from 1st January 2020, have had a material effect on equity.

#### Basis of preparation

These abridged financial statements have been prepared in accordance with IAS 34 and do not include all disclosures that would otherwise be required in a complete set of financial statements and should be read in conjunction with the 2019 financial statements.

The condensed consolidated financial statements have been prepared on the historical cost basis. Historical cost is generally based on the fair value of the consideration given in exchange for assets.

#### **Fair Values**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability that market participants would take into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure in these condensed consolidated financial statements is determined on such a basis, except for leasing transactions that are within the scope of IFRS 16, and measurements that have some similarities to fair value but are not fair value, such as net realisable value in IAS 2 or value in use in IAS 36.

#### Basis of Consolidation

The Group condensed financial statements incorporate the financial statements of the Company and its subsidiaries made up to 30th June 2020. Control is achieved where the investor; (i) has power over the investee entity (ii) is exposed, or has rights, to variable returns from the investee entity as a result of its involvement, and (iii) can exercise some power over the investee to affect its returns.

The Company reassesses whether or not it still controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

The financial statements of subsidiaries are included in the condensed consolidated financial statements from the date that control commences until the date that control ceases. The accounting policies of subsidiaries have been changed when necessary to align them with the policies adopted by the Group.

Income and expenses of subsidiaries acquired or disposed of during the period are included in the consolidated statement of profit or loss and other comprehensive income from the effective date of acquisition and up to the effective date of disposal, as appropriate. Total comprehensive income of subsidiaries is attributed to the owners' of the Company and to the non-controlling interests even if this results in the non-controlling interest having a deficit balance.

In the Company's separate financial statements, investments in subsidiaries are carried at cost less any impairment that has been recognised in profit or loss.

#### Notes to the condensed consolidated and separate financial statements For the three months and six months ended 30th June 2020

3 REVENUE

		Gro	oup		Company				
	3 months	6 months							
	ended								
Revenue (tonnes)	30/06/2020	30/06/2020	30/06/2019	30/06/2019	30/06/2020	30/06/2020	30/06/2019	30/06/2019	
	'000 tonnes								
Cement production and bagging capacity (for									
the year)	48,550	48,550	45,550	45,550	29,250	29,250	29,250	29,250	
Production volume*	5,631	11,674	5,997	11,967	3,507	7,398	3,774	7,625	
Trade cement purchase	-	540	113	300	-	-	-	-	
(Increase)/decrease in stocks*	185	(100)	(154)	27	(115)	12	(170)	(30)	
Sales volume*	5,816	12,114	5,956	12,294	3,392	7,410	3,604	7,595	

\* includes both cement and clinker volumes

An analysis of revenue in naira is as follows:

		Gro	oup		Company				
	3 months	6 months							
	ended								
Revenue (Naira)	30/06/2020	30/06/2020	30/06/2019	30/06/2019	30/06/2020	30/06/2020	30/06/2019	30/06/2019	
	<b>₩</b> 'million	<b>₩</b> 'million	<b>¤'</b> million	<b>¤'</b> million	<b>₩</b> 'million	<b>₩</b> 'million	<b>料</b> 'million	<b>料</b> 'million	
Revenue from sales of cement & clinker	227,670	476,840	227,513	467,604	153,041	332,377	158,402	328,287	
Revenue from sales of other products	-	12	60	126	-	-	-	-	
Cement sales value	227,670	476,852	227,573	467,730	153,041	332,377	158,402	328,287	

All group sales exclude intra-group sales

#### 4 Segment Information

#### 4.1 Products and services from which reportable segments derive their revenue

The Executive Management Committee is the Company's Chief Operating Decision Maker. Management has determined operating segments based on the information reported and reviewed by the Executive Management Committee for the purposes of allocating resources and assessing performance. The Executive Management Committee reviews internal management reports on at least a quarterly basis. These internal reports are prepared on the same basis as the accompanying consolidated and separate financial statements.

Segment information is presented in respect of the Group's reportable segments. For management purposes, the Group is organised into business units by geographical areas in which the Group operates. The Group has 2 reportable segments based on location of the principal operations as follows:

Nigeria

• Pan Africa

#### Segment revenues and results

Performance is measured based on segment sales revenue, Earnings Before Interest, Tax, Depreciation and Amortisation (EBITDA) and profit from operating activities, as included in the internal management reports that are reviewed by the Executive Management Committee. Segment sales revenue, EBITDA and profit from operating activities are used to measure performance as management believes that such information is the most relevant in evaluating results of certain segments relative to other entities that operate within these industries.

The following is an analysis of the Group's revenue and results by reportable segment:

Group	3 months ended 30/06/2020							
	Nigeria	Pan Africa	Group Central Administrative cost	Eliminations	Total			
	<b>₩</b> 'million	<b>₩</b> 'million	<b>₩</b> 'million	<b>₩</b> 'million	<b>₩</b> 'million			
Revenue	153,041	75,179	-	(550)	227,670			
EBITDA*	91,058	16,880	(3,789)	(301)	103,848			
Profit/(Loss) from operating activities	77,545	7,824	(3,789)	120	81,700			
Other Income	1,365	1,366	-	(1,113)	1,618			
Profit/(loss) after tax	74,038	(4,296)	(3,789)	(402)	65,551			

Group	6 months ended <u>30/06/2020</u>							
	Nigeria	Pan Africa	Group Central Administrative cost	Eliminations	Total			
	<b>₩</b> 'million	<b>料'</b> million	<b>₩'</b> million	<b>₩</b> 'million	<b>₩'</b> million			
Revenue	332,377	145,025	-	(550)	476,852			
EBITDA*	194,423	31,507	(7,558)	(301)	218,071			
Profit/(loss) from operating activities	167,384	13,112	(7,558)	541	173,479			
Other Income	2,365	2,599	-	(2,224)	2,740			
Profit/(loss) after tax	182,376	(52,352)	(7,558)	3,677	126,143			

\* represents earnings before interest, tax, depreciation and amortisation

#### Notes to the condensed consolidated and separate financial statements For the three months and six months ended 30th June 2020

#### 4 Segment Information

Total segment operating profit agrees to the profit from operating activities. A reconciliation of profit from operating activities to profit before tax is presented on the face of the profit and loss account.

Group	3 months ended 30/06/2019								
	Nigeria	Pan Africa	Group Central Administrative cost	Eliminations	Total				
	<b>₩'</b> million	<b>料'</b> million	<b>₩</b> 'million	<b>₩'</b> million	<b>Ħ</b> 'million				
Revenue	158,402	69,816	-	(645)	227,573				
EBITDA*	97,217	12,085	(3,119)	-	106,183				
Profit/(Loss) from operating activities	83,594	1,182	(3,119)	457	82,114				
Other Income	182	1,649	-	(1,140)	691				
Profit/(loss) after tax	75,065	(17,008)	(3,119)	4,048	58,986				

Group	6 months ended 30/06/2019								
	Nigeria	Pan Africa	Group Central Administrative cost	Eliminations	Total				
	<b>₩</b> 'million	<b>₩</b> 'million	<b>料'</b> million	<b>₩</b> 'million	<b>₩</b> 'million				
Revenue	328,287	140,088	-	(645)	467,730				
EBITDA*	200,597	23,939	(6,592)	-	217,944				
Profit/(loss) from operating activities	174,520	1,667	(6,592)	901	170,496				
Other Income	509	3,001	-	(2,282)	1,228				
Profit/(loss) after tax	155,874	(37,363)	(6,592)	7,321	119,240				

\* represents earnings before interest, tax, depreciation and amortisation

A reconciliation of Earnings Before Interest, Tax, Depreciation and Amortisation (EBITDA) is presented below:

		G	roup						
	3 months 6 months 3 months								
	ended	ended	ended	ended					
	30/06/2020	30/06/2020	30/06/2019	30/06/2019					
	<b>₩</b> 'million	₩'million	<b>料</b> 'million	<b>料'</b> million					
EBITDA	103,848	218,071	106,183	217,944					
Depreciation, amortisation and impairment	(22,148)	(44,592)	(24,069)	(47,448)					
Profit from operating activities	81,700	173,479	82,114	170,496					
Finance income	4,936	10,226	2,325	4,611					
Finance cost	(11,842)	(20,854)	(7,911)	(19,619)					
Profit before tax	74,794	162,851	76,528	155,488					
Income tax expense	(9,243)	(36,708)	(17,542)	(36,248)					
Profit after tax	65,551	126,143	58,986	119,240					

#### 4.2 Segment assets and liabilities

	<b>¤'</b> million	<b>料'</b> million	<b>Ħ</b> 'million	<b>料'</b> million
30th June 2020				
Total assets	2,085,349	846,883	(1,127,034)	1,805,198
Segment liabilities	902,976	1,098,911	(936,056)	1,065,831
31st December 2019				
Total assets	1,940,733	843,752	(1,043,134)	1,741,351
Segment liabilities	660,360	1,035,922	(852,868)	843,414

Nigeria

Pan Africa

Eliminations

Total

### Notes to the condensed consolidated and separate financial statements For the three months and six months ended 30th June 2020

#### 5 Production cost of sales

	Group				Company			
	3 months ended	6 months ended						
	30/06/2020	30/06/2020	30/06/2019	30/06/2019	30/06/2020	30/06/2020	30/06/2019	30/06/2019
	<b>₩</b> 'million	<b>₩</b> 'million	<b>Ħ</b> 'million	<b>Ħ</b> 'million	<b>₩</b> 'million	<b>₩</b> 'million	<b>料'</b> million	<b>₩</b> 'million
Material consumed	33,089	64,058	30,767	60,412	10,386	21,227	10,452	20,573
Fuel & power consumed	30,981	64,497	29,924	62,224	18,527	40,449	16,342	35,219
Royalty (refer (a) below)	318	628	393	704	149	300	149	309
Salaries and related staff costs	8,525	17,465	8,521	16,410	4,777	9,815	4,259	8,528
Depreciation & amortisation	15,631	31,571	16,219	32,539	9,402	18,845	9,139	17,976
Plant maintenance cost	7,046	14,249	9,025	16,579	3,842	7,101	4,131	7,448
Other production expenses	3,224	7,268	997	2,448	1,225	2,842	1,231	2,138
(increase)/decrease in finished	(= , _ )				<i>(</i> )		(,)	
goods and work in process	(719)	2,684	(2,152)	1,856	(2,501)	473	(1,755)	1,438
	98,095	202,420	93,694	193,172	45,807	101,052	43,948	93,629

(a) Royalty payable is charged based on volume of extraction made during the period.

#### 6 Administrative expenses

		Gro	up		Company				
	3 months	6 months							
	ended								
	30/06/2020	30/06/2020	30/06/2019	30/06/2019	30/06/2020	30/06/2020	30/06/2019	30/06/2019	
	<b>₩</b> 'million	<b>₩</b> 'million	<b>料</b> 'million	<b>料'</b> million	<b>₩</b> 'million	<b>₩</b> 'million	<b>Ħ'</b> million	<b>料'</b> million	
Salaries and related staff costs	3,188	7,027	3,030	6,339	1,985	4,154	1,579	3,412	
Corporate social responsibility	645	788	329	793	399	489	156	525	
Management fee	1,356	2,574	1,044	2,007	1,356	2,574	1,044	2,007	
Depreciation and Amortisation	1,502	3,044	1,562	3,130	581	1,165	593	1,167	
Audit fees	151	336	140	282	76	143	64	128	
Rent, rate and insurance	956	2,120	1,057	2,332	380	742	274	807	
Travel expenses	573	1,126	427	1,089	434	723	106	471	
Others	4,843	9,036	4,165	9,006	2,529	4,800	1,731	4,101	
	13,214	26,051	11,754	24,978	7,740	14,790	5,547	12,618	

### 7 Selling and distribution expenses

<b>.</b> .		Gro	up		Company				
	3 months	6 months							
	ended								
	30/06/2020	30/06/2020	30/06/2019	30/06/2019	30/06/2020	30/06/2020	30/06/2019	30/06/2019	
	<b>₩</b> 'million	<b>₩</b> 'million	<b>¤</b> 'million	<b>¤'</b> million	<b>₩</b> 'million	<b>¤</b> 'million	<b>₩'</b> million	<b>料</b> 'million	
Salaries and related staff costs	5,173	9,821	4,111	8,197	3,792	7,033	3,059	6,075	
Depreciation	5,015	9,977	6,288	11,779	3,530	7,021	3,891	6,934	
Advertisement and promotion	1,597	5,299	1,210	3,098	1,465	4,817	501	2,122	
Haulage expenses	23,556	50,655	28,374	55,796	17,768	38,653	20,418	37,920	
Others	938	1,890	719	1,442	811	1,621	626	1,289	
	36,279	77,642	40,702	80,312	27,366	59,145	28,495	54,340	

Notes to the condensed consolidated and separate financial statements For the three months and six months ended 30th June 2020

8 Other income

			Group	Company				
	3 months	6 months	3 months	6 months	3 months	6 months	3 months	6 months
	ended	ended	ended	ended	ended	ended	ended	ended
	30/06/2020	30/06/2020	30/06/2019	30/06/2019	30/06/2020	30/06/2020	30/06/2019	30/06/2019
	₩'million	<b>₩</b> 'million	<b>料</b> 'million	<b>料</b> 'million	<b>₩</b> million	<b>₩</b> 'million	<b>₩</b> 'million	<b>料</b> 'million
Insurance claims	175	213	349	482	142	170	48	63
Government grant	39	83	60	123	33	70	52	108
Sundry income	1,404	2,444	282	623	1,190	2,125	82	338
	1,618	2,740	691	1,228	1,365	2,365	182	509

#### 9 Finance income and costs

Finance income and costs										
		Gro	oup			Company				
	3 months	6 months	3 months	6 months	3 months	6 months	3 months	6 months		
	ended	ended	ended	ended	ended	ended	ended	ended		
	30/06/2020	30/06/2020	30/06/2019	30/06/2019	30/06/2020	30/06/2020	30/06/2019	30/06/2019		
	<b>₩</b> million	<b>₩</b> million	<b>Ħ</b> 'million	<b>料'</b> million	<b>₩</b> million	<b>₩</b> 'million	<b>Ħ'</b> million	<b>料</b> 'million		
Finance income										
Interest income	3,686	5,226	2,325	4,611	11,364	20,532	9,839	19,135		
Others - foreign exchange gain	1,250	5,000	-	-	372	42,426	1,190	3,615		
	4,936	10,226	2,325	4,611	11,736	62,958	11,029	22,750		
Finance costs										
Interest expenses	11,730	20,628	6,882	15,418	8,267	13,463	2,581	6,144		
Foreign exchange loss	-	-	956	4,032	-	-	-	-		
Other finance costs	112	226	73	169	112	226	73	169		
	11,842	20,854	7,911	19,619	8,379	13,689	2,654	6,313		

The average effective interest rate on funds borrowed generally is 9.45% and 8.13% per annum for Group and Company respectively. (2019: 11.19% per annum for Group and 12.54% for Company respectively). These are the rates used for the capitalisation on qualifying assets.

#### 10 Earnings per share

		Gre	oup		Company			
	3 months ended 30/06/2020 ₩'million	6 months ended 30/06/2020 ₩'million	3 months ended 30/06/2019 ¥'million	6 months ended 30/06/2019 ¥'million	3 months ended 30/06/2020 ₩'million	6 months ended 30/06/2020 ₩'million	3 months ended 30/06/2019 ¥'million	6 months ended 30/06/2019 Ħ'million
Profit for the period attributable to owners of the Company	65,536	126,900	59,186	119,500	69,986	174,747	72,065	149,563
Weighted average number of ordinary shares for the purposes of basic and diluted earnings per share (million)	17,041	17,041	17,041	17,041	17,041	17,041	17,041	17,041
Basic and diluted earnings per share (naira)	3.85	7.45	3.47	7.01	4.11	10.25	4.23	8.78

There are no dilutive instruments. Consequently, Basic and diluted earnings per share are the same.

Notes to the condensed consolidated and separate financial statements For the three months and six months ended 30th June 2020

11 Income tax

11	Income tax		_				-		
		0		oup	0	0	Com	-	0
		3 months ended	6 months ended						
		30/06/2020	30/06/2020	30/06/2019	30/06/2019	30/06/2020	30/06/2020	30/06/2019	30/06/2019
11.1	Income tax recognised in profit or loss	₩'million	¥'million	¥'million	₩'million	₩'million	₩'million	₩'million	₩'million
	income tax recognised in profit of 1035	H IIIIIOII	Hinnon	HIIIIOII	H IIIIIOII				
	Current tax expense	(13,711)	(29,608)	-	(33,626)	(13,137)	(28,643)	-	(33,097)
	Deferred tax expense	4,468	(7,100)	(17,542)	(2,622)	6,273	(5,634)	(16,904)	(1,986)
	Total income tax recognized in the surrent								
	Total income tax recognised in the current year	(9,243)	(36,708)	(17,542)	(36,248)	(6,864)	(34,277)	(16,904)	(35,083)
	year	(3,243)	(30,700)	(17,342)	(30,240)	(0,004)	(34,211)	(10,304)	(55,005)
				Group				Company	
			30/06/2020		31/12/2019		30/06/2020		31/12/2019
			₩'million		₩'million		₩'million		₩'million
11.2	The movement in the current tax receivables								
11.2	account was as follows:-								
	Balance, beginning of the period		6,718		6,213		6,712		6,211
	Charge for the period		(6)		7		-		-
	Payments during the period		1,246		(48)		-		-
	Other Reclassifications*		886		501		886		501
	Effect of currency exchange difference		(37)		45		-		
	Balance, end of the period		8,807		6,718		7,598		6,712
*	Other reclassification represents tax credit from g	government fo	or infrastructu	re developme	nt.				
11.3	The movement in the current tax payable account was as follows:-								
	Balance, beginning of the period		49,932		9,223		49,127		8,608
	Charge for the period		29,602		45,886		28,643		44,426
	Payments during the period		(1,546)		(4,649)		(1,178)		(3,907)
	Effect of currency exchange difference		(615)		(528)		-		-
	Balance, end of the period		77,373		49,932		76,592		49,127
	The movement in the deffered tax assets								
11.4	account was as follows:								
	Balance, beginning of the period		44.768		40.622		14,356		14,561
	Charge for the period		(1,356)		6,818		-		(205)
	Effect of currency exchange difference		(4,043)		(2,672)		-		-
	Balance, end of the period		39,369		44,768		14,356		14,356
11.5	The movement in the deffered tax liabilities account was as follows:								
	Balance, beginning of the period		93,841		83,350		89,473		80,033
	Charge for the period		5,744		10,897		5,634		9,440
	Effect of currency exchange difference		(57)		(406)		-		
	Balance, end of the period		99,528		93,841		95,107		89,473

# Notes to the condensed consolidated and separate financial statements For the three months and six months ended 30th June 2020

### 12 Property, plant and equipment

#### 12.1 Group

	Leasehold improvements and buildings #'million	Plant and machinery 辩'million	Motor vehicles Ħ'million	Aircraft ¥'million	Furniture & equipment ¥'million	Capital work-in- progress ╋'million	Total <b>∺'</b> million
Cost							
As at 1st January 2019	229,359	1,059,518	167,520	4,028	10,425	120,113	1,590,963
Additions	1,557	4,353	5,996	-	293	162,753	174,952
Reclassifications	(3,077)	13,001	40,183	-	810	(50,917)	-
Other reclassification	-	(351)	-	-	-	(27,690)	(28,041)
Disposals	-	(67)	(770)	-	-	-	(837)
Write-off Effect of foreign currency exchange	-	-	-	-	(1)	(70)	(71)
differences	(3,510)	(18,373)	(5,091)	-	(113)	(24)	(27,111)
Balance at 31st December 2019	224,329	1,058,081	207,838	4,028	11,414	204,165	1,709,855
Additions	189	318	832	-	168	81,655	83,162
Reclassification	17,376	2,977	26,289	-	197	(46,839)	-
Other reclassification	-	(1,133)	-	-	-	(439)	(1,572)
Write-off Effect of foreign currency exchange	-	-	(1,790)	-	-	-	(1,790)
differences	5,085	(2,375)	1,072	-	165	2,908	6,855
Balance at 30th June 2020	246,979	1,057,868	234,241	4,028	11,944	241,450	1,796,510
Accumulated depreciation & impai	rment						
Balance at 1st January 2019	33,964	257,769	120,770	1,923	4,673	-	419,099
Balance at 1st January 2019 Depreciation expense	33,964 8,635	50,015	120,770 32,882	1,923 403	4,673 1,233	-	93,168
5	,	50,015 59	32,882	,	,	- -	93,168 59
Depreciation expense Other reclassifications Disposal	,	50,015	,	,	,	- - -	93,168
Depreciation expense Other reclassifications Disposal Effect of foreign currency exchange	8,635 - -	50,015 59 (20)	32,882 (770)	,	1,233 - -	- - -	93,168 59 (790)
Depreciation expense Other reclassifications Disposal	,	50,015 59	32,882	,	,	- - - -	93,168 59
Depreciation expense Other reclassifications Disposal Effect of foreign currency exchange	8,635 - -	50,015 59 (20)	32,882 (770)	,	1,233 - -	- - - - -	93,168 59 (790)
Depreciation expense Other reclassifications Disposal Effect of foreign currency exchange differences	8,635 - (612)	50,015 59 (20) (3,784)	32,882 (770) (3,982)	403	(52)		93,168 59 (790) (8,430)
Depreciation expense Other reclassifications Disposal Effect of foreign currency exchange differences Balance at 31st December 2019	8,635 - - (612) 41,987	50,015 59 (20) (3,784) 304,039	32,882 (770) (3,982) 148,900	403	1,233 - (52) 5,854	-	93,168 59 (790) (8,430) 503,106
Depreciation expense Other reclassifications Disposal Effect of foreign currency exchange differences Balance at 31st December 2019 Depreciation expense	8,635 - - (612) 41,987	50,015 59 (20) (3,784) 304,039	32,882 (770) (3,982) 148,900	403	1,233 - (52) 5,854	-	93,168 59 (790) (8,430) 503,106
Depreciation expense Other reclassifications Disposal Effect of foreign currency exchange differences Balance at 31st December 2019 Depreciation expense Reclassifications Other reclassifications Write-off	8,635 - - (612) 41,987	50,015 59 (20) (3,784) 304,039 23,994	32,882 (770) (3,982) 148,900	403	1,233 - (52) 5,854	-	93,168 59 (790) (8,430) 503,106 43,652
Depreciation expense Other reclassifications Disposal Effect of foreign currency exchange differences Balance at 31st December 2019 Depreciation expense Reclassifications Other reclassifications	8,635 - - (612) 41,987	50,015 59 (20) (3,784) 304,039 23,994	32,882 (770) (3,982) 148,900 14,516	403	1,233 - (52) 5,854	-	93,168 59 (790) (8,430) 503,106 43,652 - (165)
Depreciation expense Other reclassifications Disposal Effect of foreign currency exchange differences Balance at 31st December 2019 Depreciation expense Reclassifications Other reclassifications Write-off Effect of foreign currency exchange	8,635 - - (612) 41,987 4,310 - - -	50,015 59 (20) (3,784) 304,039 23,994 - (165) -	32,882 (770) (3,982) 148,900 14,516 - (1,790)	403	1,233 (52) 5,854 632 - - -	-	93,168 59 (790) (8,430) 503,106 43,652 - (165) (1,790)
Depreciation expense Other reclassifications Disposal Effect of foreign currency exchange differences Balance at 31st December 2019 Depreciation expense Reclassifications Other reclassifications Write-off Effect of foreign currency exchange differences	8,635 - - (612) 41,987 4,310 - - - - - 671	50,015 59 (20) (3,784) 304,039 23,994 - (165) - (948)	32,882 (770) (3,982) 148,900 14,516 - (1,790) 104	403 - - 2,326 200 - - - -	1,233 (52) 5,854 632 - - - 23	-	93,168 59 (790) (8,430) 503,106 43,652 - (165) (1,790) (150)
Depreciation expense Other reclassifications Disposal Effect of foreign currency exchange differences Balance at 31st December 2019 Depreciation expense Reclassifications Other reclassifications Write-off Effect of foreign currency exchange differences Balance at 30th June 2020	8,635 - - (612) 41,987 4,310 - - - - - 671	50,015 59 (20) (3,784) 304,039 23,994 - (165) - (948)	32,882 (770) (3,982) 148,900 14,516 - (1,790) 104	403 - - 2,326 200 - - - -	1,233 (52) 5,854 632 - - - 23	-	93,168 59 (790) (8,430) 503,106 43,652 - (165) (1,790) (150)

# Notes to the condensed consolidated and separate financial statements For the three months and six months ended 30th June 2020

### 12 Property, plant and equipment

#### 12.2 Company

	Leasehold improvements and buildings ₩'million	Plant and machinery ₦'million	Motor vehicles ₦'million	Aircraft <b>辩'</b> million	Furniture & equipment Ħ'million	Capital work-in- progress ₦'million	Total Ħ'million
Cost							
As at 1st January 2019	51,430	620,308	91,899	4,028	3,501	42,491	813,657
Additions	-	2,161	2,966	-	14	57,909	63,050
Reclassifications	857	12,718	40,175	-	609	(54,359)	-
Other reclassifications	-	-	-	-	-	(288)	(288)
Disposal	-	(67)	(770)	-	-	-	(837)
Write-off	-	-	-	-	-	(37)	(37)
Balance at 31st December 2019	52,287	635,120	134,270	4,028	4,124	45,716	875,545
Additions	-	-	-	-	9	47,989	47,998
Reclassification	17,362	2,969	26,286	-	179	(46,796)	-
Other reclassification	-	-	-	-	-	(431)	(431)
Disposal	-	-	-	-	-	-	-
Write-off	-	-	(1,790)	-	-	-	(1,790)
Balance at 30th June 2020	69,649	638,089	158,766	4,028	4,312	46,478	921,322
Accumulated depresention 9 im	oirmont						
Accumulated depreciation & imp Balance at 1st January 2019	13,626	180,678	79,346	1,923	2.150	_	277,723
Depreciation expense	2,084	29,284	20,394	403	613	-	52,778
Disposal	_,	(20)	(770)	-	-	-	(790)
Balance at 31st December 2019	15,710	209,942	98,970	2,326	2,763		329,711
Depreciation expense Reclassification	1,021	14,574	10,506	200	335		26,636
Disposal	-	-	-	-	-	-	-
Write-off	-	-	(1,790)	-	-	-	(1,790)
Balance at 30th June 2020	16,731	224,516	107,686	2,526	3,098	-	354,557
Carrying amounts:							
At 31st December 2019	36,577	425,178	35,300	1,702	1,361	45,716	545,834
At 30th June 2020	52,918	413,573	51,080	1,502	1,214	46,478	566,765

### Notes to the condensed consolidated and separate financial statements For the three months and six months ended 30th June 2020

### 13 Intangible assets

13.1 Group

Cost	Computer software Ħ'million	Exploration assets <b>辩'</b> million	Total ¥'million
As at 1st January 2019	4,740	4,345	9,085
Additions	103	117	220
Other reclassifications	-	(1,991)	(1,991)
Effect of foreign currency exchange differences	(194)	(47)	(241)
Balance at 31st December 2019	4,649	2,424	7,073
Additions	55	1	56
Other Reclassification	-	1,133	1,133
Effect of foreign currency exchange difference	209	(142)	67
Balance at 30th June 2020	4,913	3,416	8,329
Accumulated amortisation			
As at 1st January 2019	2,893	223	3,116
Amortisation expense	464	103	567
Other reclassifications	-	(238)	(238)
Effect of foreign currency exchange differences	(27)	(8)	(35)
Balance at 31st December 2019	3,330	80	3,410
Amortisation expense	124	27	151
Other reclassifications	-	165	165
Effect of foreign currency exchange difference	64	(9)	55
Balance at 30th June 2020	3,518	263	3,781
Carrying amounts:			
At 31st December 2019	1,319	2,344	3,663
At 30th June 2020	1,395	3,153	4,548

Intangible assets (computer software) represent software which is amortized on a straight line basis.

There are no development expenditure capitalised as internaly generated intangible asset.

### Notes to the condensed consolidated and separate financial statements For the three months and six months ended 30th June 2020

### 13 Intangible assets

### 13.2 Company

company	Computer software <b>辩'</b> million	Exploration assets <b>辩</b> 'million	Total <b>料'</b> million
Cost			
As at 1st January 2019 Additions	1,354 43	-	1,354 43
Balance at 31st December 2019 Additions	1,397 24	:	1,397 24
Balance at 30th June 2020	1,421	-	1,421
Accumulated amortisation			
As at 1st January 2019 Amortisation expense	1,306 22	-	1,306 22
Balance at 31st December 2019 Amortisation expense	1,328 16	-	1,328 16
Balance at 30th June 2020	1,344	-	1,344
Carrying amounts:			
At 31st December 2019	69	-	69
At 30th June 2020	77	-	77

Intangible assets (computer software) represent software which is amortized on a straight line basis.

There are no development expenditure capitalised as internaly generated intangible asset.

### Notes to the condensed consolidated and separate financial statements For the three months and six months ended 30th June 2020

### 14 Right of use assets

14.1 Group

	Land and buildings ₩'million	Plant and machinery ₦'million	Motor vehicles ₦'million	Total <b>料</b> 'million
Cost				
Recognised on 1 January 2019	9,131	283	1,129	10,543
Additions	386	86	90	562
Other reclassification	3,082	-	-	3,082
Disposal	-	(72)	(98)	(170)
Effect of foreign currency exchange differences	(270)	7	26	(237)
Balance at 31st December 2019	12,329	304	1,147	13,780
Additions	373	20	-	393
Effect of foreign currency exchange differences	355	(13)	(50)	292
Balance at 30th June 2020	13,057	311	1,097	14,465
Accumulated depreciation & impairment				
Balance at 1 January 2019	-	-	-	-
Depreciation expense	1,135	204	389	1,728
Other reclassification	196	-	-	196
Disposal	-	(72)	(15)	(87)
Effect of foreign currency exchange differences	(25)	3	9	(13)
Balance at 31st December 2019	1,306	135	383	1,824
Depreciation expense	609	65	115	789
Effect of foreign currency exchange differences	21	(4)	(13)	4
Balance at 30th June 2020	1,936	196	485	2,617
Carrying amounts:				
At 31st December 2019	11,023	169	764	11,956
At 30th June 2020	11,121	115	612	11,848

### Notes to the condensed consolidated and separate financial statements For the three months and six months ended 30th June 2020

### 14 Right of use assets

### 14.2 Company

Company	Land and buildings ₦'million	Total <b>辩'</b> million
Cost		
Recognised on 1 January 2019	1,499	1,499
Additions	149	149
Balance at 31st December 2019	1,648	1,648
Additions	256	256
Balance at 30th June 2020	1,904	1,904
Accumulated depreciation & impairment		
Balance at 1 January 2019	-	-
Depreciation expense	654	654
Balance at 31st December 2019	654	654
Depreciation expense	379	379
Balance at 30th June 2020	1,033	1,033

### Carrying amounts:

At 31st December 2019	994	994
At 30th June 2020	871	871

### Notes to the condensed consolidated and separate financial statements For the three months and six months ended 30th June 2020

### 15 Investments

Details of the Group's subsidiaries at the end of the reporting year are as follows:

	Place of incorporation	voting powe	ownership or r held by the oup
15.1 Name of subsidiary	and operation	30/06/2020	31/12/2019
Dangote Cement South Africa (Pty) Limited	South Africa	64.00%	64.00%
Dangote Industries (Ethiopia) Plc	Ethiopia	99.97%	99.97%
Dangote Cement Zambia Limited	Zambia	99.96%	99.96%
Dangote Cement Senegal S.A	Senegal	99.99%	99.99%
Dangote Cement Cameroun S.A	Cameroun	99.97%	99.97%
Dangote Cement Limited, Tanzania	Tanzania	99.70%	99.70%
Dangote Cement Congo S.A	Congo	100.00%	100.00%
Dangote Cement (Sierra Leone) Limited	Sierra Leone	99.60%	99.60%
Dangote Cement Cote D'Ivoire S.A	Cote D'Ivoire	80.00%	80.00%
Dangote Industries Gabon S.A	Gabon	80.00%	80.00%
Dangote Cement Ghana Limited	Ghana	100.00%	100.00%
Dangote Cement - Liberia Ltd.	Liberia	100.00%	100.00%
Dangote Cement Burkina Faso S.A	Burkina Faso	95.00%	95.00%
Dangote Cement Chad S.A	Chad	95.00%	95.00%
Dangote Cement Mali S.A	Mali	95.00%	95.00%
Dangote Cement Niger SARL	Niger	95.00%	95.00%
Dangote Industries Benin S.A	Benin	98.00%	98.00%
Dangote Cement Togo S.A	Togo	90.00%	90.00%
Dangote Cement Kenya Limited	Kenya	90.00%	90.00%
Dangote Quarries Kenya Limited	Kenya	90.00%	90.00%
Dangote Cement Madagascar Limited	Madagascar	95.00%	95.00%
Dangote Quarries Mozambique Limitada	Mozambique	95.00%	95.00%
Dangote Cement Nepal Pvt. Limited	Nepal	100.00%	100.00%
Dangote Zimbabwe Holdings (Private) Limited	Zimbabwe	90.00%	90.00%
Dangote Cement Zimbabwe (Private) Limited	Zimbabwe	90.00%	90.00%
Dangote Energy Zimbabwe (Private) Limited	Zimbabwe	90.00%	90.00%
Dangote Mining Zimbabwe (Private) Limited	Zimbabwe	90.00%	90.00%
Dangote Cement Guinea SA	Guinea	95.00%	95.00%
Cimenterie Obajana Sprl- D.R. Congo	D.R. Congo	98.00%	98.00%
Itori Cement Plc.	Nigeria	99.00%	99.00%
Okpella Cement Plc.	Nigeria	99.00%	99.00%
Dangote Takoradi Cement Production Limited	Ghana	99.00%	99.00%
Dangote Cement Yaounde	Cameroun	90.00%	90.00%
Dangote Cement Congo D.R. S.A	D.R. Congo	99.00%	99.00%
DCP Cement Limited	Nigeria	90.00%	90.00%
Dangote Mines Limited, Tanzania	Tanzania	99.70%	99.70%
Dangote Contracting Services Limited, Tanzania	Tanzania	99.70%	99.70%
Dangote Mining Niger S.A	Niger	88.00%	88.00%
Dangote Ceramics Limited	Nigeria	99.00%	99.00%

### Notes to the condensed consolidated and separate financial statements For the three months and six months ended 30th June 2020

### 15 Investments

15 investments	Group		Company	
15.2 Investments in subsidiaries	30/06/2020	31/12/2019	30/06/2020	31/12/2019
	<b>₩</b> 'million	<b>₩</b> 'million	<b>₩</b> 'million	<b>辩'</b> million
Dangote Cement South Africa (Pty) Limited	_	-	27,922	27,922
Dangote Industries (Ethiopia) Plc	_	-	40,036	40,036
Dangote Cement Zambia Limited	_	-	106	106
Dangote Cement Senegal S.A		_	64,782	64,782
Dangote Cement Cameroun S.A			15,160	15,160
Dangote Cement Ghana Limited	_	_		
Dangote Cement Limited, Tanzania	_	_	13,851	13,851
Dangote Cement Congo S.A	_	-	3	3
Dangote Cement (Sierra Leone) Limited	_	-	18	18
Dangote Cement Cote D'Ivoire S.A	_	-	16	16
Dangote Industries Gabon S.A	_	-	31	6
Dangote Cement Burkina Faso S.A	_	-	3	3
Dangote Cement Chad S.A	-	-	3	3
Dangote Cement Mali S.A	-	-	3	3
Dangote Cement Niger SARL	-	-	5	5
Dangote Industries Benin S.A	-	-	3	3
Dangote Cement Togo S.A	-	-	5	5
Dangote Takoradi Cement Production Limited	-	-	141	141
Dangote Cement Madagascar Limited	-	-	2	2
Dangote Cement Congo D.R. S.A	-	-	6	6
Dangote Cement - Liberia Limited	-	-	-	-
Dangote Cement Kenya Limited	-	-	-	-
Dangote Quarries Kenya Limited	-	-	-	-
Dangote Quarries Mozambique Limitada	-	-	-	-
Dangote Cement Nepal Pvt. Limited Dangote Zimbabwe Holdings (Private) Limited	-	-		-
Dangote Cement Zimbabwe (Private) Limited				-
Dangote Energy Zimbabwe (Private) Limited	_	-		-
Dangote Mining Zimbabwe (Private) Limited	_	-		-
Dangote Cement Guinea SA	_	-	_	-
Cimenterie Obajana Sprl- D.R. Congo	-	-	_	-
Itori Cement Plc.	-	-	_	-
Okpella Cement Plc.	-	-	-	-
Dangote Cement Yaounde	-	-	-	-
DCP Cement Limited	-	-	-	-
Dangote Mines Limited, Tanzania	-	-	-	-
Dangote Contracting Services Limited, Tanzania	-	-	-	-
Dangote Mining Niger S.A	-	-	-	-
Dangote Ceramics Limited	-	-	-	-
Dangote Mines Limited, Tanzania	-		162,096	162,071

### 15.3 Investments in associate

Societe des Ciments d' Onigbolo

Total

Gre	oup	Com	npany
30/06/2020 ¥'million	31/12/2019 <b>₩'</b> million	30/06/2020 <b>料</b> 'million	31/12/2019 <b>₩'</b> million
4,961	4,961	1,582	1,582
4,961	4,961	1,582	1,582

### Notes to the condensed consolidated and separate financial statements For the three months and six months ended 30th June 2020

16	Non-current prepayments	Group		Company		
		30/06/2020	<b>30/06/2020</b> 31/12/2019		31/12/2019	
		<b>₩</b> 'million	<b>₩</b> 'million	<b>₩</b> 'million	<b>料</b> 'million	
	Advance to contractors	46,399	51,233	4,501	5,690	
	Operating lease	-	-	-	-	
	Total non-current prepayments	46,399	51,233	4,501	5,690	

Advances to contractors represent various advances made to contractors for the construction of plants.

### 17 Lease receivables

	Group		Company	
	30/06/2020	31/12/2019	30/06/2020	31/12/2019
	<b>₩</b> 'million	<b>₩'</b> million	<b>₩</b> 'million	<b>₩'</b> million
Trucks lease to customers	15,719	15,551	15,719	15,551
Non current portion of lease receivables	10,716	11,285	10,716	11,285
Current portion of lease receivables	5,003	4,266	5,003	4,266

### 17.1 Leasing arrangements

The Group entered into finance lease arrangement for some of its trucks. All leases are denominated in Naira. The average term of finance leases entered into is 4.17 years.

		Company	
18	Other receivables	30/06/2020	31/12/2019
		<b>₩</b> 'million	<b>Ħ</b> 'million
	Non Current		
	Entities controlled by the company	740,639	663,113

### Notes to the condensed consolidated and separate financial statements For the three months and six months ended 30th June 2020

#### **19 Inventories**

	Group		Company	
	30/06/2020	31/12/2019	30/06/2020	31/12/2019
	<b>₩</b> 'million	<b>料'</b> million	<b>₩</b> 'million	<b>料'</b> million
Finished goods	8,945	7,793	6,404	5,601
Work-in-progress	10,293	14,129	3,060	4,336
Raw materials	5,889	7,656	2,601	3,203
Packaging materials	3,736	4,564	1,366	1,892
Consumables	10,843	10,762	6,994	8,115
Fuel	7,691	9,676	4,458	6,399
Spare parts	59,498	55,093	37,116	35,170
Goods-in-transit	5,488	5,133	1,828	3,020
	112,383	114,806	63,827	67,736

### 20 Trade and other recievables

	Group		Company	
	30/06/2020	31/12/2019	30/06/2020	31/12/2019
	<b>₩</b> 'million	<b>料</b> 'million	<b>₩</b> million	<b>料'</b> million
Trade receivables	17,620	13,979	8,127	6,369
Impairment allowance on trade receiveables	(1,194)	(1,156)	(1,121)	(1,133)
	16,426	12,823	7,006	5,236
Staff loans and advances	1,932	1,948	1,536	1,508
Other receivables	23,716	15,230	13,026	4,864
	42,074	30,001	21,568	11,608

	Group		Company	
	30/06/2020 <b>☆</b> 'million	31/12/2019 ₩'million	30/06/2020 ¥'million	31/12/2019 ¥'million
21 Prepayments and other current assets				
Advance to contractors	16,130	12,999	6,511	3,916
Deposits for import	7,477	8,828	6,048	6,873
Deposit for supplies	9,517	6,217	4,949	3,321
Rent and insurance	3,669	3,057	1,017	831
Other assets	4	1	-	-
Total current prepayments	36,797	31,102	18,525	14,941
Related party transactions - current				
Parent company	8,640	7,141	8,640	7,141
Entities controlled by the parent company	88,438	88,759	84,002	83,435
Affiliates and associates of parent company	39	40	-	-
Receivables from subsidiaries	-	-	172,964	167,364
Loans to Dangote Industries Limited	30,000	-	30,000	-
Total current receivables from related parties	127,117	95,940	295,606	257,940
Prepayments and other current assets	163,914	127,042	314,131	272,881

Current advance to contractors represents various advances made for the purchase of LPFO, AGO, Coal and other materials which were not received at the end of the period.

### Notes to the condensed consolidated and separate financial statements For the three months and six months ended 30th June 2020

### 22 Cash and cash equivalents

	Gr	Group		bany
	30/06/2020	31/12/2019	30/06/2020	31/12/2019
	<b>₩'</b> million	<b>₩'</b> million	<b>₩</b> 'million	<b>料</b> 'million
Cash and bank balances	87,987	84,142	30,970	30,001
Short term deposits	14,666	39,761	3,472	25,786
Restricted cash	666	-	-	-
	103,319	123,903	34,442	55,787
Bank overdrafts used for cash management				
purposes	(52,308)	(11,812)	(45,851)	-
Cash and cash equivalents	51,011	112,091	(11,409)	55,787

#### 23 Trade and other payables

	Group		Comp	any
	30/06/2020	31/12/2019	30/06/2020	31/12/2019
	<b>₩</b> 'million	<b>料</b> 'million	<b>₩'</b> million	<b>₩'</b> million
Trade payables	69,673	63,277	56,765	33,443
Payable to contractors	90,063	73,910	33,865	21,270
Value added tax	9,995	3,797	4,248	1,690
Withholding tax payable	17,946	16,071	267	246
Defined contribution plan	262	393	32	8
Advances from customers	30,513	59,107	17,841	48,040
Suppliers' credit *	17,476	3,314	17,476	3,314
Other accruals and payables	68,995	64,870	21,858	21,836
	304,923	284,739	152,352	129,847

\* represents amounts payable for property, plant and equipment acquired on suppliers' credit.

### 24 Financial liabilities

Financial liabilities	Gr	oup	Company		
	30/06/2020	31/12/2019	30/06/2020	31/12/2019	
	<b>₩</b> 'million	<b>料</b> 'million	<b>₩</b> 'million	<b>¤'</b> million	
Unsecured borrowings at amortised cost					
Loans from Parent company (a)	2,127	37,006	2,127	37,006	
Bulk Commodities loans (b)	21,177	19,588	1,277	1,204	
Loans from Dangote Oil & Gas Ltd	25,587	29,736	25,587	29,736	
Bond	98,578	-	98,578	-	
Commercial paper	135,955	137,505	135,955	137,505	
	283,424	223,835	263,524	205,451	
Secured borrowings at amortised cost					
Power intervention loan (c)	4,006	5,320	4,006	5,320	
Bank loans	187,977	122,279	89,010	14,759	
	191,983	127,599	93,016	20,079	
Total borrowings	475,407	351,434	356,540	225,530	
Non-current portion of financial debts	156,960	107,279	99,959	39,700	
Current portion repayable in one year and shown					
under current liabilities	266,139	232,343	210,730	185,830	
Overdraft balances (Note 22)	52,308	11,812	45,851	-	
Short-term portion	318,447	244,155	256,581	185,830	
Interest payable	10,009	16,476	7,641	15,036	
Financial liabilities (current)	328,456	260,631	264,222	200,866	

### Notes to the condensed consolidated and separate financial statements For the three months and six months ended 30th June 2020

### 24 Financial Debts (Contd.)

(a) Interest on loan from Parent company is charged at 8.5% per annum.

(b) The loans from Bulk commodities, a related party, are denominated in USD with interest rate ranging from 6% to 8.5% per annum.

(c) In 2011 and 2012, the Bank of Industry through Guaranty Trust Bank Plc and Access Bank Plc granted the Company the sum of ₦24.5 billion long-term loan repayable over 10 years at an all-in annual interest rate of 7% for part financing or refinancing the construction cost of the power plants at the Company's factories under the Power and Aviation Intervention Fund. The loan had a moratorium of 12 months. Given the concessional terms at which the Company secured the loan, it is considered to have an element of government grant. Using prevailing market interest rates for an equivalent loan of 12.5%, the fair value of the loan is estimated at ₦20.7 billion. The difference of ₦3.8 billion between the gross proceeds and the fair value of the loan is the benefit derived from the low interest loan and is recognised as deferred revenue. The facility is secured by a debenture on all fixed and floating assets of the Company to be shared pari passu with existing lenders.

25	Deferred revenue	Group		Company	
		<b>30/06/2020</b> 31/12/2019		30/06/2020	31/12/2019
		<b>₩</b> 'million	<b>料'</b> million	<b>料'</b> million	<b>料'</b> million
	Deferred revenue arising from government grant (refer				
	to (a) below)	423	516	87	156
	Current portion of deferred revenue	90	147	78	119
	Non-current portion of deferred revenue	333	369	9	37

(a) The deferred revenue mainly arises as a result of the benefit received from government loans received. The revenue was recorded in other income line in line with IAS 20

		Gro	oup	Company	
		30/06/2020	31/12/2019	30/06/2020	31/12/2019
		<b>₩</b> 'million	<b>料'</b> million	<b>₩</b> 'million	<b>Ħ'</b> million
26	Other current liabilities				
	Current portion of deferred revenue (Note 25)	90	147	78	119
	Related party transactions Parent company	-	-	-	-
	Entities controlled by the parent company	54,652	4,161	41,100	1,086
	Affiliates and associates of parent company	29,927	29,775	19,442	16,959
	Payables to subsidiaries	-	-	12,477	12,571
		84,579	33,936	73,019	30,616
	Other current liabilities	84,669	34,083	73,097	30,735

### Notes to the condensed consolidated and separate financial statements For the three months and six months ended 30th June 2020

### 27 Long term provisions

	Group		Company	
	30/06/2020	31/12/2019	30/06/2020	31/12/2019
	<b>₩</b> 'million	<b>₩</b> 'million	<b>₩</b> 'million	<b>料'</b> million
Balance at beginning of the period	3,684	2,753	1,950	1,310
Effect of foreign exchange differences	(7)	(118)	-	-
Provisions made during the period	932	706	310	304
Reclassification	-	-	-	-
Unwind of discount	226	343	226	336
Balance at the end of the period	4,835	3,684	2,486	1,950

The above provision represents the Group's obligations to settle environmental restoration and dismantling / decommissioning cost of property, plant and equipment. The expenditure is expected to be utilised at the end of the useful lives for the mines.

### 28 Lease liability

	Group		Company	
	30/06/2020	31/12/2019	30/06/2020	31/12/2019
	<b>₩</b> 'million	<b>料'</b> million	<b>₩</b> 'million	<b>料</b> 'million
Payable within one year	1,158	1,409	-	-
Payable after one year	7,596	7,447	-	-
	8,754	8,856	-	

### 29 Share capital

	30/06/2020 ₩'million	31/12/2019 ₩'million
Issued and fully paid:		
Share capital (17,040,507,404 (2019: 17,040,507,404) ordinary shares of ₦0.5 each)	8,520	8,520
Share premium	42,430	42,430
	50,950	50,950

Group & Company

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### Notes to the condensed consolidated and separate financial statements For the three months and six months ended 30th June 2020

#### 30 Significant events

From the beginning of the COVID-19 pandemic, we have proactively deployed recommended measures to protect the health and well-being of our employees, customers, suppliers and communities. As such, we have implemented several rigorous protocols in our operations across the continent. We are closely monitoring all markets according to the guidance provided by the Authorities in each country.

In March 2020, the Nigerian government imposed restrictions on economic activities and movement of people in some of the States in the country in order to control the spread of the COVID 19 virus. The temporary restrictions were eased and is expected that the Government of Nigeria will continue to assess the risk associated with the COVID 19 pandemic and adapt responses accordingly. Our plants continued to operate during this period but we witnessed a reduction in sales volumes for the second quarter of 2020 compared to the same period for 2019. Any further lockdown or more stringent restrictions could result in reduced volumes in the future

While it is normal trend to witness a reduction in sales during the rain season which usually starts in April, the COVID 19 restrictions contributed to further reduction during the second quarter of 2020 as compared to the same period for 2019.

In our Pan Africa operations, the response by the authorities of these countries varied in nature from specific temporary restrictions in some countries to a complete temporary lockdown for businesses that are not considered as part of the essential services. This notably resulted in total shutdown of our plants in South Africa, Congo and Ghana for a period of time. The restrictions in most countries were revised during the second quarter with our plants restarting production. The restrictions resulted in reduced volumes for the countries that had temporary full lockdown. Authorities appear to be continuously assessing the spread of the virus and amending these temporary restrictions accordingly.

We have considered the impact of the restrictions across the jurisdictions we operate in and concluded that the business will remain a Going Concern in the foreseeable future and the interim Financial Statements have been prepared on a Going Concern basis. The Directors have also concluded that no material adjustments are required on the assets and liabilities as a result of the COVID impact.